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THUNDER BAY BUSINESS

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CHAMBER OF COMMERCE ANNOUNCES BUSINESS EXCELLENCE AWARD WINNERS

“Celebrating Businesses Who Have Grown and Flourished”

The Thunder Bay Chamber of Commerce is pleased to announce the winners in 12 categories for this year’s 32nd Annual Business Excellence Awards presented by

Synergy North. The event was held at the CLE Coliseum which was transformed into a “Spring Garden Party.” “The Chamber’s Business awards of Excellence is a special opportunity for the business community to come together to honour those who are doing phenomenal work in our community” said Charla Robinson, President. “We are extremely proud of all the nominees and tonight’s winners. Their dedication and business excellence will lead our community to growth and prosperity.” The winners are as follows:

Equity Diversity and Inclusion – Nature’s Nest Early Learning Centre

Quality of Life – United Way of Thunder Bay

Small Business Excellence – Happy Pooch

Medium Business Excellence – Teleco

Large Business Excellence – Bayside GeoScience Inc.

Game Changer – Triple Threat Talent

Young Entrepreneur of the Year – Cody Myshok, Superior Soft Wash

Business Person of The Year – (Tie) Jamie Crozier, Thunder Bay Hydraulics, Jeff Jones, Jones Insurance

Looking Good – Regional Food Distribution Association (RFDA)

Customer Service Excellence – Jones Insurance

Not For Profit Excellence – Our Kids Count

New Business Excellence – La Sur Wellness & Co.

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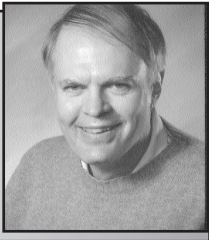
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**Happy National
Indigenous Peoples Day**



**Publisher's
Note
Scott
Sumner**



Spring in Thunder Bay!

It seems like we have reached spring in Thunder Bay!

The grass is starting to green up. The sun is out, and we are ready to experience a beautiful summer time change of seasons.

The winter this year was long. There was lots of snow and it seems that the

community. However things seem to be pretty economically stable in Thunder Bay. It could be because we have such a large percentage of our population in government type related jobs as well as private sector jobs servicing the com-

munity. For example, the healthcare system, the education fields, and retail/service as we are a hub for Northwestern Ontario.

Let's hope for a good summer ahead!



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water tables are high now. I can see by looking at the Kam River that water is up and I also know that at home I can hear my sump pump running regularly. This high water table could be good for helping with the fire season in Thunder Bay area.

Driving around the City of Thunder Bay you see there's lots happening. This is the start of the construction season and many big projects are underway. Lots of paving projects are beginning. This is our window of opportunity in NW Ontario to improve things around the area so yes, there's lots happening.

In our planet Earth conflicts remain ongoing, there is high inflation and basically a somewhat uncertain econo-

Ontario Investing More Than \$5 Million to Unlock New Markets for Biofuel

Investment will protect forest sector workers and businesses by creating new opportunities for made-in-Ontario forest products in emerging markets

The Ontario government is investing \$5.5 million to help Greenwater Technology produce renewable diesel and sustainable aviation fuel using mill by-products and underused wood. This investment will support new opportunities for made-in-Ontario forest products, create new revenue streams to drive growth in forestry and empower the aviation and transportation industries to adopt sustainable fuels. As part of the government's plan to protect Ontario, the government is making strategic investments to help forest sector busi-

nesses adapt, compete and grow to stay resilient in the face of U.S. tariffs. "Under our government's forest sector roadmap, we're taking action to enhance

the impacts of U.S. tariffs and trade disruptions and secure new opportunities for the long-term prosperity of Northern Ontario.

nesses adapt, compete and grow to stay resilient in the face of U.S. tariffs. "Under our government's forest sector roadmap, we're taking action to enhance



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Ontario's reputation as a G7 leader in forest product manufacturing," said Kevin Holland, Associate Minister of Forestry and Forest Products. "We are proud to invest in new technology that will deliver renewable fuels to power industries, accelerate productivity and grow business opportunity in Thunder Bay and across Ontario's forest sector."

The government's investment in Greenwater's cleantech pilot plant will create three new good-paying jobs, while supporting new opportunities for forest sector businesses to supply biofuels to growing markets in aviation and transportation. The investment includes:

\$5,000,000 under the Forest Biomass Program's Innovative Bioproduct Manufacturing funding stream, which develops technologies to increase biomass use, diversify the forest sector and build the industry's competitive advantage in changing markets.

\$500,000 under the Northern Ontario Heritage Fund Corporation (NOHFC), which provides investments to protect northern industries and jobs, miti-

After bringing the technology to market, Greenwater plans to integrate biofuel plants at anchor mills, providing an on-site use for forest biomass that would increase productivity, strengthen forestry supply chains and generate new revenue streams. "By pursuing new ideas, businesses like Greenwater are diversifying their products, turning forest biomass into alternatives to conventional fuels," said George Pirie, Minister of Northern Economic Development and Growth. "Through the NOHFC, our government is supporting innovation in northern industries like forestry to help them grow, pivot and open up new markets for wood residuals, helping to build a stronger, more self-reliant North."

Investing in cutting-edge technologies delivers on the Roadmap to Protecting Ontario's Forest Sector, the government's 10-year roadmap to help the forest sector unlock new markets for next-generation forest products, protect forestry workers and ensure the sector remains strong for generations to come. The roadmap sets out three strong pillars of action: Defend for-

Ontario wood.

Quick Facts

The forest sector is an essential industry that generates close to \$21 billion in business revenue and supports close to 155,000 jobs.

Greenwater's \$15.5 million project will convert a building at Thunder Bay Pulp and Paper into a commercial-scale testing facility to demonstrate its cleantech's cost-effectiveness and identify the ideal wood feedstock to maximize biofuel quality. Since its launch in May 2023, the Forest Biomass Program has committed over \$55 million in targeted investments to more than 55 projects, securing over \$115 million in additional external funding and creating more than 110 new jobs.

Since June 2018, the NOHFC has invested more than \$1 billion in 8,423 projects in Northern Ontario, leveraging more than \$3 billion in investment and creating or sustaining over 13,000 jobs.

Continued

Ontario Investing More Than \$5 Million to Unlock New Markets for Biofuel

Continued

Wood produced from Ontario's Crown forests is sustainably sourced and renewable. Wood is a renewable resource, a clean energy source, and a sustainable – and biodegradable – alternative to single-use plastics.

Quotes

"Thunder Bay is the perfect location to build this demonstration facility. It has everything – from research support at Lakehead University, fabrication at Venshore Mechanical, design support with Nordmin Engineering, a location like the Thunder Bay Pulp and Paper facility and, of course, wood fibre from the local forestry operations. Above all, it has experienced people to help us build, maintain and operate the facility. We are very appreciative to the Government of Ontario for recognizing the value of this project – and being an early champion in making it a reality."

- James C. Irving
President of Greenwater Ltd.

"Thunder Bay Pulp and Paper is excited to be the host site for Greenwater's bio-energy pilot plant. This project reflects the growing opportunity to transform Ontario's sustainably managed wood fibre into clean energy and high-quality jobs for Northern Ontario. As traditional paper demand evolves, initiatives like this position our region at the forefront of innovation, creating shared economic and environmental benefit for our companies, the City of Thunder Bay, local First Nations, and the Province."

- Norm Bush
CEO, Thunder Bay Pulp and Paper

"Our investment in Greenwater reflects our confidence that innovation drives economic growth in Ontario's forestry sector. Thank you to Thunder Bay Pulp and Paper for hosting the demonstration plant. BMI is proud to invest alongside Business EQ in a project that puts wood back to work."

- Paul Veldman
CEO, BMI

"Today's announcement supports the vision of growing Ontario's forest sector and our bio-economy through innovation and cross sectoral collaboration. Support for these types of projects is critical in the province's ongoing efforts to achieve energy security and position our economy for long-term success."

- Scott Jackson CEO, Centre for Research and Innovation in the Bio-economy (CRIBE)

"This investment in Greenwater Technology by the Ontario Government represents new opportunities for Thunder Bay and our region. Supporting innovation in our forestry sector's bioeconomy helps support communities like Thunder Bay with deep roots in the forestry sector, chart new paths in an ever-changing business landscape."

- Ken Boshcoff
Mayor of Thunder Bay

"Today's investment in the Greenwater Ltd. Pre-Commercialization Demonstration Facility marks an important step forward in unlocking the full potential of forest biomass in Northwestern Ontario. Through the Forest Biomass Program and support from the Northern Ontario Heritage Fund Corporation (NOHFC), this project is helping to turn innovation into opportunity – creating jobs, strengthening our forestry sector, and advancing a more sustainable, value-added future for our region. NOMA has long advocated for investments like this that support local industry, drive economic growth, and ensure our forest resources continue to deliver benefit for communities across the North."

- Rick Dumas
President, Northwestern Ontario Municipal Association (NOMA)

"Lakehead University commends the Government of Ontario and industry partners for their leadership in advancing this investment in clean fuel innovation in the North. We are proud to serve as a key technical partner to Greenwater Ltd., leveraging our world-class Biorefining Research Institute to move this innovative

wood fibre renewable diesel from initial concept to real-world application. By providing access to our specialized facilities, rigorous analytical support, and expert talent required for scale-up, we are dedicated to helping fuel Greenwater Ltd.'s continued growth."

- Dr. Langis Roy
Vice-President, Research and Innovation,
Lakehead University



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Ignace Officially Receives \$10 Million from its Historic March 2024 Hosting

Township of Ignace Capitalizes on Multi-Million Dollar Hosting Agreement Funds Slated for Infrastructure, Capital Costs and Future Investment! Agreement from NWMO!

The Township of Ignace recently received a one-time lump sum payment of \$10 Million from the Nuclear Waste Management Organization (NWMO) for the "Discretionary Benefit" obligations set out in the March 18, 2024, Municipal Hosting Agreement. The funds in the Ignace Municipal Hosting Agreement are set aside for contingency utilization or discretionary funding and

available to the host community for development, infrastructure preparedness and continued investments.

The \$10 Million payment, officially transferred to the Township's banking account, marks an historic milestone for the community. The Township of Ignace, through multiple discussions and negotiations with NWMO, requested the funds be transferred as a component of the agreement so that the money could be invested, utilized for upcoming infrastructure and housing projects, and placed in reserves for future development initiatives. As outlined in Schedule B, Section 5, the Township of Ignace has access to a "Discretionary Benefit" not exceeding \$10

Million for a variety of utilizations around housing and infrastructure, emergency services and capital projects which allow growth and development within the community.

"This significant payment of \$10 Million to the Township of Ignace, the first of its kind in Canada, will assist the community with both its financial and future planning obligations through sound investments, but also with the potential to begin leveraging critical provincial and federal dollars for other important infrastructure improvements, housing projects and other Council priorities, such as capital cost purchases and reserve allocations," stated Mayor Kim Baigrie.

"These funds will also become critical for future Councils, as they assess and make improvements aligned to our strategic focus and vision. We are on the cusp of significant developments in this community including the near-term construction of the Centre of Expertise, new housing developments, commercial/retail investments and other job creation opportunities that will begin to alter the landscape and trajectory of our growing community," stated Baigrie.

"The NWMO supports the Township of Ignace in their plans for infrastructure investments," said Joe Heil, Vice President of Indigenous, Municipal Relations & Transportation with the NWMO.

"Providing these funds will help them achieve their vision as we progress towards beginning the construction of the Centre of Expertise later this year, and towards the construction of deep geological repository in the coming years." There are of course many other benefits to hosting the DGR in the area and these include the direct benefits of the March 18, 2024 agreement between the Township and NWMO and indirectly those benefits that will exceed the community's economic expectations, such as new commercial, housing and retail/tourism development. "We continue to work closely with the NWMO, and with so many stakeholders/investors who have started to take a keen interest in the future development of Ignace. The funds we received today will begin to lay the foundation and groundwork for our administration, our Council and our continuing efforts to build capacity and capability within the community through well-planned infrastructure and capital cost expenditures," stated Aaron Gullins, CAO for the Township of Ignace.

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Completion of Rogers Tennis Dome offers indoor options *- June Feature*



Rogers Tennis Dome Great Addition for Thunder Bay!

BY SCOTT A. SUMNER
Thunder Bay BUSINESS

Jamie Grieve is the Director of Tennis at the Thunder Bay Community Tennis Centre and Rogers Tennis Dome. He has been either on the board or employed by the tennis centre since 1990 - for 36 years. Jamie has had an elite level certification with the racket sports professional association for 26 years. He started playing tennis as a 12 year old at the Confederation College Fitness Centre Bubble, almost every day right after school.

I asked him some questions about the impressive new Rogers Tennis Dome that has recently been completed at the Thunder Bay Community Tennis



Centre.

When did you start thinking about

adding indoor tennis here?

“ We have been working on the Rogers

Tennis Dome project for about three or four years ago now.

Continued



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Completion of Rogers Tennis Dome offers indoor options *- June Feature*



Rogers Tennis Dome Great Addition for Thunder Bay!

Continued

“When the Confederation College Fitness Centre decided they were not going to replace their dome one of our members actually paid for and did kind of a study on his own to see if the feasibility would be here.”

“We really stepped up to city council and the mayor back in 2019. It was passed at a council meeting by city council that they want to support moving our 9 Outdoor Court facility to a year-round facility.”

How has the participation in tennis evolved locally?

“Our membership base then was a little smaller, as tennis wasn't maybe as mainstream as it is now. We hadn't had the success of our Canadian female and male professional players bringing tennis to the spotlight like recently. These guys really made tennis mainstream in Canada and with that we've seen an increase in local player numbers. We tried to do better pro-



gramming and do more things on our end to keep it cost-effective and inclusive.”

“We saw our numbers blossom last year to an outdoor membership of 550 people. This year, even with a cold spring we're at 495 and that includes 434 year-round members. There were 61 outdoor only members who just wanna play outside. It's great as our target is for 480 to 500 members.”

So you began actively working on getting indoor tennis here and how did that progress?

“The dome was erected December 6, 2025. It took a little while to meet code so we actually opened March 7, 2026. Once the dome went up they had to hang all the lighting that you see, put the insulation inside etc. so that took the bubble manufacturer about three weeks to do.

Continued



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Completion of Rogers Tennis Dome offers indoor options - June Feature



Rogers Tennis Dome Great Addition for Thunder Bay!

Continued

“They turned it over to us and Tom Jones still had to do electrical work and the building we call the breezeway joining between the office and the bubble. We still have some fencing and a little bit of landscaping to complete.

It really was team effort to get to this stage?

“The Indoor Committee Team and the Board of Directors of our organization played a big role in achieving the Rogers Tennis Dome here. I’m really proud of all the work everyone put in as well as the sponsors and other funders- the City of Thunder Bay, NOHC, Fednor, the CEDC, Tennis Canada and Rogers, the list goes on.”

“We are a not for profit, an entity that pays expenses from revenues from court fees, membership etc.. We pay the electricity, gas bill, water, staffing, and everything.”

How does it feel now that the Rogers Tennis Dome is open?

“We’re just like wow, how did we get this facility. I mean you don’t even see this in Toronto- with the combination of outdoor and indoor courts. What is special is it’s gonna be a year round facility- so when we have thunderstorms, when we have really windy days, cold days or rainy days we still get to play every day. We were able to get enough money to actually build six brand new indoor courts and just have this totally incredible amazing facility here.”

“To put it in perspective the National Tennis Centre in Toronto has 16 courts and the Thunder Bay Tennis Centre now has 15 courts in total. If you take away that big beautiful stadium that you see on TV there we were basically the national centre in Thunder Bay.”

You have a dedicated pickleball area as well?

“We added a pickleball area with 4 courts so that’s impressive. We have 400 registered Pickleball users which is excellent”

“Pickleball is a great game. It’s like kind of a combination of mini tennis with a wiffle ball and a paddle. What’s good about pickleball is the learning curve is very short. It’s so much easier for people to pick up than tennis. One of the big things with tennis and other sports is where there’s a greater distance involved, say like throwing a football 30 yards to try to catch. If you and I throw a football from 5 feet away it’s pretty easy to catch but if someone throws over 30 yards away it’s not so easy anymore. It’s the distance right, so the shorter court in the pickle ball in my opinion makes the learning curve a little bit easier.”

Continued



Congratulations, Tom Jones, on the completion of the Rogers Tennis Dome!



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Completion of Rogers Tennis Dome offers indoor options *- June Feature*



THUNDER BAY COMMUNITY TENNIS CENTRE CELEBRATES GRAND OPENING

Continued

I think you still love tennis today as you did as a kid growing up?

“ I mean tennis becomes a lifestyle, a part of your life and that’s what draws everyone into this. You make good friendships in an activity like playing tennis. It’s also like going on the treadmill getting exer-

cise, but it’s fun. We don’t go on the treadmill. We go play tennis.”

Year-round tennis has arrived in Thunder Bay as the Thunder Bay Community Tennis Centre celebrated its grand opening on Friday, March 20. The Rogers Tennis Dome covers six new tennis courts, giving the community a place to enjoy the sport year-round. Alongside its nine outdoor courts, the TBCTC will have a total of 15 tennis courts, making it one of the largest tennis facilities in Canada.

Tennis Canada and Rogers jointly funded the TBCTC through the Year-Round Community Tennis Courts Program, as



well as many community and government partners, including Northern Ontario Heritage Fund Corporation (NOHFC), Federal Economic Development Agency for Northern Ontario (FedNor), Thunder Bay Community Economic Development Commission (CEDC), and the City of Thunder Bay.

“The grand opening of the Rogers Tennis Dome celebrates over 10 years of planning and dedication to bring this facility to fruition,” said Jamie Grieve, Director of Thunder Bay Community Tennis Centre. “Thunder Bay Community Tennis Centre is grateful for the tremendous financial support of the City of Thunder Bay, NOHFC, FEDNOR, CEDC, Rogers and our tennis community sponsors and donors. This year-round tennis facility with nine outdoor and six indoor courts will greatly enhance our community and bring new opportunities for the sport of tennis.”

At the grand opening of TBCTC, community members and representatives from funding partners gathered to celebrate the new facility that will serve the more than 133,000 residents of Thunder Bay.

Congratulations, Tom Jones and the Rogers Tennis Dome, on this new facility!

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Completion of Rogers Tennis Dome offers indoor options *- June Feature*



Rogers Tennis Dome Great Addition for Thunder Bay!

Dear Friends of Tennis and Pickleball, Indoor tennis and pickleball has arrived in Thunder Bay!

The Rogers Tennis Dome at Chapples Park is now officially open, and we couldn't be more excited to see this long-time dream become a reality. For the first time in its 50-year history, the Thunder Bay Community Tennis Centre is able to provide year-round tennis programming to our community. In response to growing interest and participation, year-round pickleball programming is also now being offered in the facility.

This incredible achievement would not have been possible without the support of our funding partners, sponsors, donors, members, volunteers, and community supporters. Major funding partners included the City of Thunder Bay, the Northern Ontario Heritage Fund Corporation, FedNor, and Tennis Canada/Rogers. Tennis Centre members, families, friends, and local businesses also played an integral role in bringing this vision to life through generous donations and sponsorship support.

While the facility is now open and active, our work continues.

We are committed to continuing to grow and enhance the Rogers Tennis Dome experience by expanding programming opportunities, supporting youth development, maintaining a high-quality facility, and ensuring accessible racquet sport opportunities for residents of all ages and abilities. Ongoing sponsorship and community support will help us continue building a healthier, more active Thunder Bay through tennis and pickleball.

Please find enclosed a package outlining the various sponsorship opportunities available for individuals, businesses, and organizations interested in supporting the continued success of the Rogers Tennis Dome and the Thunder Bay Community Tennis Centre. Each sponsorship opportunity includes recognition that highlights your generosity and your important role in supporting recreation, wellness, and community development in Thunder Bay.

Thank you for your consideration and continued support. I (or a member of our Sponsorship Committee) would be pleased to provide additional information or answer any questions you may have regarding sponsorship opportuni-



ties and the future of the Rogers Tennis Dome.
Sincerely,
Jamie Grieve
Director of Tennis

Thunder Bay Community Tennis Centre
Contact info: 807-473-7267 after 1:00 pm or jgrieve@tbaytel.net



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Completion of Rogers Tennis Dome offers indoor options

- June Feature



Rogers Tennis Dome Great Addition for Thunder Bay!

Welcome to the Thunder Bay Community Tennis Centre. We are thrilled to have you here and can't wait to share our passion for tennis with you. Our center is dedicated to providing a fun, safe, and inclusive environment for players of all ages and skill levels to learn, play, and enjoy the game of tennis.

Our state-of-the-art facility hosts nine outdoor courts and 6 indoor courts. Whether you are a beginner looking to learn the basics, an intermediate player seeking to improve your skills, or an



Congratulations, Rogers Tennis Dome & Tom Jones Corporation!
Happy to be part of the project.

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advanced player looking for competitive play, we have programs and services tailored to meet your needs. Our team of experienced coaches and staff are committed to ensuring that every member of our community feels welcome and supported. We strive to foster a love of tennis and help each player reach their full potential, both on and off the court.

We invite you to explore our website and learn more about the programs, events, and services we offer. We are confident that you will find something that suits your needs and interests. Please be advised, Court Reserve only allows members to register for clinics. If you do not wish to purchase a membership, please contact the tennis club and we will guide you through the process of registering without a membership.

Send us an email at: contact@thunderbaytennis.com

Waawoono Unveils "Beyond the IBA: Volume II" Report and Announces Thunder Bay Rightsholders Webinar to Advance Mine Ownership in Northern Ontario

Following the national success and critical conversations sparked by the release of its first report, the Anishnawbe Business Professional Association (ABPA) is proud to announce the official unveiling of Waawoono Consultancy's highly anticipated follow-up: *Beyond the IBA: Volume II: Architecting Indigenous Sovereign Wealth*. To mark the release, Waawoono will host an upcoming webinar diving deep into the report's findings.

While the first volume established that the era of passive, fixed-payment Impact Benefit Agreements (IBAs) is structurally obsolete, Volume II serves as the definitive executive roadmap for transitioning toward comprehensive economic self-determination through direct equity ownership and the deployment of Indigenous Sovereign Wealth Funds (ISWFs).

"The era of passive Indigenous participation in the Canadian economy has ended," states Jason Rasevych, President of the ABPA. "True sovereignty requires not just a seat at the table, but ownership of the table itself. This second volume is a play-book for Nations to transition from passive royalty recipients into dynamic institutional capital allocators. The financing is available through mechanisms like the expanded CILGC, and the legal framework is supportive. The only thing left to do is execute."

The Research: The Capital Liquidity Event & Escaping the "Prudent Investor" Trap
The new report provides rigorous research on the historic, unprecedented convergence of capital currently flowing into First Nations' economies. This includes a historical transfer of over \$25 billion from nearly 700 specific claims, the monumental \$23.34 billion First Nations Child and Family Services class action settlement, and massive regional treaty resolutions like the \$10 billion Robinson Huron and \$3.6 billion Robinson Superior settlements. However, the report identifies a glaring vulnerability: the pervasive reliance on provincially regulated settlement trusts to house this capital.

- The "Prudent Investor" Trap: Regulated

under provincial trust law, these vehicles are severely hampered by the 19th-century "prudent investor" rule. This legally binds trustees to highly conservative, low-yield public equities and government bonds, actively restricting the pursuit of lucrative private market opportunities and critical community lending.

- **The ISWF Solution:** To prevent the stagnation of settlement capital, Nations must execute a wholesale jurisdictional pivot to dynamic ISWFs. Governed by bespoke national or sovereign legislation aligned with the international Santiago Principles, ISWFs completely bypass restrictive provincial trust laws, shifting the mandate from passive wealth preservation to active capital multiplication and direct infrastructure ownership.

Pioneering Case Studies in Economic Sovereignty

Beyond the IBA: Volume II analyzes leading global and domestic models to provide a masterclass benchmark for advanced corporate structuring. The upcoming webinar will unpack these case studies, including:

- **The Royal Bafokeng Nation:** The definitive global benchmark from South Africa, which successfully separated political governance from financial management to create a heavily diversified, \$4 billion CAD equivalent sovereign investment vehicle completely independent of local politics.

- **Project Reconciliation:** A highly innovative "Circular ESG Reinvestment Loop" model that leverages the debt-financed acquisition of mature, cash-flowing fossil fuel assets (like pipelines) to autonomously fund the next generation of high-risk clean technology.

- **Wataynikanepap Power:** The absolute apex of the "Ring of Fire Utility Model". By unifying 24 First Nations to hold a 51 percent majority equity stake in a \$1.9 billion transmission system, the communities eradicated their toxic reliance on diesel while securing decades of highly stable, regulated cash flows.

- **Minodahmun Development LP:** A 100 percent Indigenous-owned partnership that

bypassed standard procurement processes by aggressively negotiating a Long-Term Relationship Agreement (LTRA) with Greenstone Gold Mines, securing highly lucrative, guaranteed sole-source contracts.

- **Oneida Energy Storage Project:** Demonstrating a pivot to high-tech utility assets, the Six Nations of the Grand River Development Corporation partnered to build a \$700 million, 250-megawatt battery storage facility, backed by critical intervention from the Canada Infrastructure Bank.

- **Cedar LNG:** A multi-billion-dollar transition from passive land leasing to tier-one industrial ownership, featuring a majority Indigenous-owned (Haisla Nation) floating liquefied natural gas facility that captures massive profit margins while maintaining strict sovereign control over environmental parameters.

The Strategic Convergence: PM Carney & The September Summit

The official unveiling of Waawoono's second volume arrives at a critical inflection point, aligning flawlessly with Prime Minister Mark Carney's recent macroeco-

nomie policy shifts.

The Prime Minister's recent launch of the \$25 billion Canada Strong Fund—a national sovereign wealth fund designed to co-invest in critical minerals, energy, and infrastructure—perfectly mirrors Waawoono's mandate to transition First Nations into dynamic institutional co-investors.

Furthermore, with PM Carney convening global CEOs and institutional investors for the Canada Investment Summit this September, the timing of Volume II is essential. The report stresses that as Indigenous asset bases scale, they will inevitably exceed domestic lending limits. Indigenous entities must develop specialized pitch architectures to bypass these domestic thresholds and access global hubs like the London Stock Exchange. The upcoming summit provides the immediate battleground for Northern Ontario Nations to syndicate their ISWFs and utilize the newly expanded \$10 billion Canada Indigenous Loan Guarantee Corporation (CILGC) to secure global ESG financing.

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Personal Wellness Important!

"Create An Exceptional Life: Mind, Body, Money"

I wanted to share a key takeaway. The book emphasizes the importance of balancing mental well-being, physical health, and financial stability to create a fulfilling life. It suggests:

- 1 **Mind:** Cultivate a positive mindset and visualize your goals.
- 2 **Body:** Follow a balanced diet, engage in regular exercise, and ensure proper rest.
- 3 **Money:** Plan and organize your finances to achieve long-term

security.

"Create An Exceptional Life: Mind, Body, Money" is a comprehensive guide aimed at helping individuals improve various aspects of their lives, including mental well-being, physical health, and financial stability. The book provides practical advice, personal anecdotes, and structured plans to help readers achieve their goals and create a fulfilling life. It emphasizes the power of the mind, the importance of physical health, and the necessity of financial planning.

The book is well-organized, covering topics such as mindset, diet, exercise, financial planning, and goal setting. It also includes examples, charts, and forms to help readers track their progress and apply the concepts discussed.

"Create An Exceptional Life: Mind, Body, Money" suggests several ways to improve physical health, focusing on three main factors: diet, exercise, and rest. Here are the key points:

- 1 **Diet:**
Follow a well-researched food plan like Canada's Food Guide, which recommends:
 - 5-12 servings of grain products per day (bread, cereal, pasta, rice, etc.)
 - 5-10 servings of vegetables and fruits per day
 - 2-4 servings of milk products per day (milk, cheese, yogurt)
 - 2-3 servings of meat or alternatives per day (meat, poultry, fish, eggs, beans, tofu, peanut butter)
 Drink 8-10 glasses of water daily to keep the body hydrated and functioning well. Monitor portion sizes and calorie intake with the help of a dietician. Keep a daily record of food intake to understand and adjust eating patterns.

- 2 **Exercise:**
Engage in regular cardiovascular exercise to improve heart and lung health. Aim for at least 20-30 minutes of activity, 3-4 times per week. Include strength training exercises to develop major muscle groups (back, chest, legs, shoulders, arms).

Work with a personal trainer or physiotherapist to design a personalized fitness program.

Ensure exercises are done in the "training zone" by monitoring heart rate to achieve optimal cardiovascular benefits.

- 3 **Rest:**

Establish a consistent sleep routine by going to bed at the same time each night. Create a relaxing pre-sleep routine, such as taking a hot bath, reading, or listening to music.

Avoid stimulants like caffeine, alcohol, and heavy meals before bedtime. Ensure the sleep environment is quiet and dark to promote better sleep quality. By focusing on these three areas, the book aims to help readers improve their physical health, which in turn can enhance their overall quality of life.

Mindset plays a crucial role in influencing personal success, as emphasized in "Create An Exceptional Life: Mind, Body, Money." Here are key points on how mindset can impact your success:

- 1 **Positive Thinking:** A positive mindset helps you approach challenges with optimism and resilience, making it easier to overcome obstacles.
- 2 **Self-Belief:** Believing in your abilities boosts confidence and encourages you to take on new opportunities and risks.
- 3 **Focus and Clarity:** A focused mindset helps you stay clear on your goals and the steps needed to achieve them.
- 4 **Adaptability:** A growth mindset allows you to learn from failures and adapt to changing circumstances, leading to continuous improvement.
- 5 **Motivation:** A strong, positive mindset keeps you motivated and driven to pursue your goals, even when faced with setbacks.
- 6 **Stress Management:** A healthy mindset helps manage stress and maintain mental well-being, which is essential for sustained success. In summary, cultivating a positive and growth-oriented mindset is fundamental to achieving personal success and creating an exceptional life.

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The 90Th Fire Fighters Ten Mile Road Race!

BY SCOTT A. SUMNER

Great Outdoors

Since 1910 the Fire Fighters Ten Mile Road Race has been held in Thunder Bay. It is the longest standing 10 mile road race in Canada.



The weather this year, May 18th, was overcast at about 10° with some rain earlier in the day, but the Thunder Bay fire-fighters 10 mile road race is always exciting to see. It takes a route from the downtown southward to the waterfront Prince Arthur's Landing area of Thunder Bay and back down Water Street. This year there were over 1000 participants including open category, relay races and the adaptive category.

Watching the runners go by from my vantage point at the Intercity Shopping Center, you could see that the participants were smiling after probably already achieving 8 miles at this point. The runners were from all ages groups and having fun.

The quickest, male and female runners were Jett Dobson at 51:46.8 and Corrina Whybourne at 1:02.40.2- very impressive



results. This is another excellent event signature event for Thunder Bay that also can signal

the beginning of a new season with summer coming up, the grass greening and the winter over- we hope. This year I wore my

winter coat and toque, but the weather was ideal for runners with overcast and cool conditions.

This is a great event to see and shows the spirit of Thunder Bay well!

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Gravel Road Maintenance Underway Across Thunder Bay

With spring conditions improving, the City of Thunder Bay has begun seasonal maintenance on gravel roads across the community.

Residents may have seen recent updates on how the City is addressing pothole conditions on paved roads. Gravel roads also require significant spring maintenance, and City crews will be out over the next several weeks

grading and repairing gravel surfaces as conditions allow.

Gravel road grading cannot be completed when roads are too wet, covered with snow or ice, or when frost remains in the ground. This winter's above average snowfall, fluctuating temperatures, and repeated freeze-thaw cycles created especially challenging conditions, delaying the start of maintenance work on both gravel and asphalt roads.

Each spring, City crews begin grading gravel roads as soon as conditions permit. This work reshapes the road surface, addresses rutting and uneven areas, and helps restore driving conditions following winter. Grading typically takes several weeks to complete and is followed by the application of liquid calcium to help control dust on gravel road surfaces.

The City thanks residents for their

patience as crews complete this important seasonal work and will continue to monitor conditions as maintenance progresses.

For more information or to report a concern, residents can contact Infrastructure & Operations Dispatch by calling 807-625-2195.

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